POLICE AND CRIME COMMISSIONER FOR LEICESTERSHIRE POLICE & CRIME PANEL

PAPER MARKED	

Report of POLICE & CRIME COMMISSIONER

Date THURSDAY 12 SEPTEMBER 2013 – 4.00 P.M.

Subject APPOINTMENT OF CHIEF FINANCE OFFICER FOR THE OFFICE OF

THE POLICE AND CRIME COMMISSIONER

Author: CHIEF EXECUTIVE

Purpose of Report

 To provide background information to the Police and Crime Panel on the appointment process leading to the selection of Helen King as the preferred candidate for the role of Chief Finance Officer (CFO) for the Office of the Police and Crime Commissioner (OPCC).

Recommendation

2. That the Panel endorses the appointment of Mrs Helen King as the CFO for the OPCC.

Background

- 3. The Leicestershire Police Authority combined the posts of Chief Executive and Chief Finance Officer in late 2010. This reflected both the desire for efficiency and the workloads placed upon the office supporting the Authority at that time. The current OPCC Chief Executive fulfilled that joint role until August 2012.
- 4. The Police Reform and Social Responsibility Act 2011 made it clear that these two posts should be held by different people. This, combined with the workload required to develop arrangements for the OPCC, prompted the Police Authority to appoint an interim Chief Finance Officer, Peter Lewis, in September 2012 with the existing post holder remaining only in the Chief Executive role. This interim arrangement would allow the incoming Police and Crime Commissioner (PCC) to recruit their own CFO.
- 5. During 2013 the staffing and structure of the OPCC has been reviewed and amended as the demands upon the Office have been clarified through experience. Various posts have then been recruited to on a permanent basis and/or arrangements made with the Office of the Chief Constable (OCC) for secondments or support. The CFO role is amongst those for which permanent recruitment has been sought.

Alternatives Considered

6. The Police and Crime Commissioner (PCC) has already undertaken to seek to reduce the costs of the OPCC to the minimum commensurate with the duties expected of him. It is not an option to avoid having the CFO post, this is a statutory requirement, but an option considered was a joint role shared with the Chief Constable. This was not pursued for two principal reasons: firstly, that it was felt important that the PCC and

Chief Constable have access to independent advice; and secondly that the Chief Constable's Finance Director already has a full portfolio and would not have the capacity to take on more duties.

Recruitment Process

- 7. The job description and person specification for the role (attached at Appendix A) was refreshed to encompass planning and performance responsibilities as well as a strong link to commissioning, both areas being closely related to the finance portfolio.
- 8. A thorough and detailed recruitment process was pursued in order to arrive at a robust outcome. Advice was sought from the Leicestershire Police Recruitment Team, who considered it appropriate to engage an external recruitment agency to maximise the chances of securing a broad range of candidates for this key role.
- 9. The Leicestershire Police Procurement Team conducted the tendering process amongst four potential suppliers, of whom two put forward proposals. As a result of that process Gatenby Sanderson (GS) were selected as the providers on the basis of cost and quality.
- 10. The GS proposal included advertisements in the Municipal Journal (MJ), on Public Finance Jobs (on line) (example attached at Appendix B) and active search. All of this produced 19 applications from a range of sector and professional backgrounds.
- 11. Of these 19 applications, 11 candidates were invited to long-list interviews. 10 accepted the invitation and were interviewed by the current interim CFO and the lead recruiter, a partner at GS. This was a competency based interview with questions designed to explore the skills, experience and knowledge of the interviewees. 5 candidates were then short-listed for the final interview process, although one withdrew after having accepted the interview.
- 12. The final interview process took place on 12 July and consisted of the following elements:
 - Feedback on psychometric tests undertaken by the candidates between long-list and short-list interviews;
 - Presentation exercise 45 minutes to prepare a presentation for the main panel;
 - Main panel interview (up to 60 minutes including 10 minute presentation) with the panel comprising the PCC, OPCC Chief Executive and lead recruiter from GS.
 This was a competency based interview linked to the criteria for the post set out in the job description and person specification;
 - Stakeholder panel engagement with the panel comprising the Deputy Chief Constable, Head of Procurement (representing the Finance Director who was on leave) and OPCC/Human Resources link officer.
- 13. This process concluded that the candidate now recommended to the Panel was the most suitable for the role of CFO in the OPCC.

Criteria used to Assess the Suitability of Candidates

14. Applications and both sets of interviews were assessed against the criteria set out in the job description and person specification. In addition to evidence on the application form of the essential criteria, such as qualifications, interview questions were designed to seek evidence of experience or research in areas such as:

- A good understanding of the role that was being applied for;
- Building effective partnership relationships;
- Understanding of and approach to the relationship with the Force Finance Director;
- A broader contribution to the success of the candidate's current organisation, beyond the immediate portfolio held;
- Creating and/or using performance information to support improvement in an organisation;
- Understanding of commissioning and examples of how the candidate has made a contribution to successful commissioning;
- Understanding of the broader public sector context;
- Approaches to challenging situations, for example where professional advice is not being accepted;
- Risk management and effectively embedding good risk approaches in an organisation.

Candidate Proposed

- 15. The preferred candidate selected as a result of this rigorous process is Helen King. Helen is currently the Director of Corporate Services and Treasurer for the Northamptonshire Probation Trust.
- 16. Helen spent fourteen years at Bedfordshire Police Authority, leaving in 2000 as Chief Accountant. She spent two years as Financial Controller at the British Transport Police before joining Northamptonshire Probation Trust where she is currently Treasurer and Director of Corporate Services.
- 17. Helen is a member of the Executive Management Team there and is responsible for thirty staff across a range of corporate functions including Finance, Health & Safety, Estates, Reception, Risk Management, Human Resources and Business Development. In addition she is responsible for the performance portfolio within the Trust. She has useful knowledge of the context of the OPCC having previously worked within a police authority.
- 18. She submitted a detailed application that demonstrated a breadth of experience against the criteria set out in the job description and person specification.
- 19. Ultimately it was judged that Helen best satisfied the criteria for the role through the evidence gained in the written, oral and psychometric test aspects of the process. Key elements of this assessment were that Helen:
 - Is a qualified and experienced accountant:
 - Has proven experience in the public sector at assistant director level and above;
 - · Has created and driven strategic plans;
 - Has managed performance frameworks:
 - Presented herself competently in writing, through the application, and orally throughout the process:
 - Gave evidence of strong partnership working;
 - Managed multidisciplinary teams, showing good organisational skills;
 - Showed analytical and problem solving skills through the presentation task and interview questions.

Terms and Conditions of Appointment

- 20. The OPCC continues to use the services and processes of the OCC Human Resources team. Hence a standard job description format was used and the job evaluation system was applied to arrive at the salary level.
- 21. The CFO post is on a "chief officer" grade at a spot salary of £80,000 per annum. The post is full time, denoted as "permanent" as opposed to fixed term or interim and will attract other emoluments such as pension contributions and annual leave based on standard terms in line with any entitlements built up by Helen in previous roles. Any business travel costs by personal car will be reimbursed at the prevailing casual user rate; this post does not benefit from a provided car. The full terms and conditions are attached at Appendix C.

Conclusion

- 22. The role of the CFO within the OPCC is a critical one. This is not only in terms of financial acumen, but also in terms of overall strategic input, leadership of the small team and effective liaison with the OCC and other key partners.
- 23. Through a rigorous recruitment process, Helen King has proved herself to be well qualified and experienced and a good fit with the OPCC team. From a strong field of applicants, with a good range of backgrounds, Helen stood out as being an excellent candidate, whose skills and experience will be key to moving the OPCC forward.

Implications

Financial T

There are no direct financial implications of this report, which does, however, set out the financial consequences of the appointment being proposed - £80,000 per annum plus oncosts.

Legal

It is a legal requirement that the OPCC has a CFO, and making this appointment will fulfil that requirement.

Equality Impact Assessment Equality and diversity considerations were undertaken throughout the recruitment process, from an open advert through to the final selection process. All candidates were able to request reasonable adjustments and each stage was subject to equality monitoring. This equality approach has helped ensure that the OPCC have met their equality duties, of eliminating discrimination, harassment and victimisation, advancing equality of opportunity and fostering good relations

Risks and Impact

Not recruiting a suitably qualified CFO would present a significant risk to the OPCC. The appointment recommended in this report will overcome that risk and will equip the OPCC to manage strategic finance, planning and performance risks.

Link to Police and Crime Plan The planning and performance aspects of the CFO role impact the whole Plan.

List of Appendices

Appendix A – job description and person specification. Appendix B – job advert. Appendix C – terms and conditions.

Background Papers

Police Reform and Social Responsibility Act 2011.

Appendix A



PERSON SPECIFICATION

Area:	Office of the Police & Crime Commissioner	Job Title:	Chief Finance Officer	Weekly Hours:	37 hours per week minimum
Section:	PCC	Scale:	Chief Officer Grade - £80,000 p.a.	Version:	4
Post No:	PC002	Status:	Permanent	Version Date:	09/04/2013

Please describe, with example(s) in section 7 of your application form how you feel you meet each of the numbered essential criteria, and where possible the desirable criteria, below.

Criteria Justifiable as necessary for safe and effective performance of the job. Education:	Essential A clear definition of the necessary criteria. 1. CCAB qualified, with significant post qualification experience and evidence of continuous professional development.	Desirable Where available, elements that contribute to improved / immediate performance in the job. 15. Educated to degree level. 16. Relevant post graduate management qualification.
Work Experience:	2. Proven experience of operating at assistant director level or above in either the private or public sector. 3. Demonstrate a track record of creating strategic plans, both finance and non-finance, and successfully managing delivery against them. 4. Demonstrate a track record of managing a performance regime that had a proven impact on the success of an organisation. 5. Demonstrate experience and knowledge of operating within the public sector, with a clear grasp of the challenges and opportunities of working within a publicly accountable organisation. 6. Demonstrate a significant track record of successfully achieving outcomes against a resource-constrained background.	17. Demonstrate expertise in the process of setting a public authority's budget. 18. Proven experience of operating as a Section 151 officer (or similar) or deputy 19. Demonstrate a track record of successfully developing and implementing a performance regime 20. Demonstrate knowledge of the role and functions of police and crime commissioners and the police service. 21. Demonstrate successful operation in a commissioning environment. 22. Experience of the management outsourced suppliers 23. Demonstrate experience of successfully working in partnership with senior stakeholders at local, regional and national level.

Personal / Interpersonal Skills, Aptitudes:

- 7. Demonstrate strong oral and written communication skills.
- 8. Demonstrate the building of effective partnership relationships with a range of stakeholders to achieve mutually agreed outcomes.
- 9. Demonstrate experience of operating in a political environment.10. Demonstrate a disciplined approach to organising self and other
- challenging environment.

 11. Demonstrate a track record of working flexibly in order to achieve outcomes, as part of a large and/or small team.

resources in a changing and

- 24. Demonstrate experience of successfully working through influence, rather than through direction and control, in order to achieve outcomes.
- 25. Demonstrate effective presentation skills, particularly being able to relay complex information to a variety of audiences, both expert and non-expert.

Other Skills:

- 12. Proven ability to analyse complex data and relay it (orally and in writing) to a variety of audiences, both expert and non-expert.
- 13. Proven analytical and problemsolving skills.
- 14. Proven research skills that have assisted in the development of an organisation

ROLE DESCRIPTION

Job title:	Chief Finance Officer
Post no:	PC002
Scale:	Chief Officer Grade
Responsible to:	Chief Executive
Responsible for:	Accountant (Deputy Section 151 Officer); Planning and Performance Coordinator
Contacts:	Chief Officer Team, Home Office, HM Treasury, Department for Communities and Local Government, HMIC, Audit Commission, senior staff and officers in Leicestershire Police, other forces, and in the counties, City and district councils of the Leicestershire Police area.
Role:	To support the Police and Crime Commissioner (PCC) with strategic advice (finance, performance and other) in order to enable the delivery of his/her objectives, particularly as set out in the Police and Crime Plan. To fulfil the statutory obligations and duties set out in Sections 112 to 114 of the Local Government Finance Act 1988 and paragraph 6 of Schedule 1 to the Police Reform and Social Responsibility Act 2011, and as prescribed by the Home Office Financial Management Code of Practice and other relevant legislative provisions and guidance.

<u>Duties</u>	<u>Responsibilities</u>
Operational:	 Be the statutory Chief Finance Officer to the Police and Crime Commissioner for the proper administration of its financial affairs (Section 151 Local Government Act 1972, and Section 112 to 114 of the Local Government Finance Act 1988, the Localism Act, and paragraph 6 of Schedule 1 to the Police Reform and Social Responsibility Act 2011.
	 Contribute proactively to the strategic leadership of the Office of the Police and Crime Commissioner to enable the delivery of the objectives of the Office as primarily set out in the Police and Crime Plan.
	3. Ensure the provision of a sound finance function, which delivers well researched and evidenced advice to the Police and Crime Commissioner, in conjunction with Chief Constable's finance function when appropriate
	4. Advise the PCC and Chief Executive on the robustness of the PCC and Force budget and the adequacy of financial reserves as well as reporting when expenditure is likely to exceed resources available.
	5. Represent the Police and Crime Commissioner in dealing with the Force and outside agencies in respect of financial and other strategic matters.
	6. Assess the implications of future funding projections for the delivery of the objectives of the Police and Crime Commissioner, and put in place arrangements for the creation of a balanced medium term financial strategy
	7. Proactively investigate, with the Chief Constable's finance function where appropriate, opportunities to develop and deliver improved productivity and efficiency across the Force, and to identify new funding opportunities from Government and other sources.
	8. Oversee the development and maintenance of the Police and Crime Plan, including research and engagement as appropriate
	9. Develop and deliver appropriate mechanisms and resources to monitor and challenge the performance (financial and non-financial) of Leicestershire Police in order to support the Police and Crime Commissioner in his/her duty of holding the Chief Constable to account for performance against the Police and Crime Plan and budgets (revenue and capital).

Operational:

- 10. In conjunction with relevant experts, develop commissioning arrangements, processes and monitoring regimes for evaluating and implementing alternative approaches to service delivery that meet the Police and Crime Commissioner's aims and objectives as primarily set out in the Police and Crime Plan.
- 11. Work with the Police and Crime Commissioner and, where applicable, other local policing bodies, forces and partner organisations, to improve delivery through collaboration.
- 12. Ensure the development, implementation and monitoring of an effective audit, risk and assurance framework, in conjunction with the Office of the Chief Constable where appropriate.
- 13. Oversee the preparation of statutory and other accounts to meet all applicable accounting standards and codes of practice.
- 14. Oversee the Treasury Management and banking function including the preparation of annual treasury management strategies and policies and the reporting of treasury management performance to the Police and Crime Commissioner.
- 15. Provide advice in relation to the safeguarding of assets, including insurance and risk management.
- 16. Arrange for the issue of the precept, completion of associated government returns and the receipt of precept from billing authorities.

General

- 17. Actively promote equality of opportunity, work towards eliminating discrimination and promote good relations between all groups of people
- 18. Undertake such other duties commensurate with the post as may be required for the safe and effective performance of the job.
- 19. This role description should develop along with the changing demands of policing reflected in the PCC's objectives and priorities.
- 20. Be flexible in terms of working location and hours, being prepared to, when required, work and travel locally and nationally to fulfil the duties of this role.

Additional Information:

Contract Type:	Permanent		
Date of last Job Evaluation	Exercise:	18/7/2012	
Training Requirements:			
PDR Activities and Behaviours:			
Car User:	Yes / No	Allowance {per mile / day etc}:	
Budgetary Management:	Yes / No	Authority to £ Value:	
People Management:	Yes / No	Total Number & Level:	
Post Funding Method:			
Owner/source of Funding:			
IT Systems Required:			
Skills Required:			
Health tests required:			
Risk Assessment:	Yes / No		
Job Evaluation:	Yes / No	Yes	
Security Check Level: (strikethrough checks NOT required)	RV, SC, EV1, DV, NPPV1, NPPV2, NPPV3		
Additional Information:			

Appendix B



Chief Finance Officer £80k

The Police and Crime Commissioner for Leicestershire, Sir Clive Loader, is determined that Leicestershire Police will become one of the most effective police forces in the country. You can support him in achieving that aim by joining his senior management team.

The Commissioner requires a CCAB/CIMA qualified accountant for this S151 role who can think beyond the numbers. Robust financial management and a good grasp of the finances are important in this time of austerity and change, but Sir Clive needs an experienced professional who can bring added skills to his team. If you have a proven track record of assisting an organisation to achieve its goals through the input of high level strategic advice, have experience of working

beyond organisational boundaries to achieve objectives

and have a good grasp of performance management

and political issues, then this role could be the next step in your career.

As a key member of Sir Clive's team the Chief Finance Officer will have plenty of scope to influence the shape and direction of the role, which offers an unrivalled opportunity to play your part in keeping our communities safe.

If you think you have what it takes to accelerate our progress in delivering a demanding change agenda, then please visit **www.join-leicspcc.com** or contact **Jon Houlihan** on **0121 644 5710**.



MEDIACOM

Job no: gs15069_leicestershire main ad Date: 31/5/13 Client: Gatenby Sanderson Size: 148x219 Media: mj Insertion date: 6/5/13 Account Handler: paula Operator (Set by): claire Operator (Last Amend): - No. of Amends: -

OFFICE OF THE POLICE AND CRIME COMMISSIONER FOR LEICESTERSHIRE

CONTRACT OF EMPLOYMENT

KEY TO SYMBOLS:

- Full Policy Documents/information available for inspection on the Force Intranet or via Area/Departmental HR Officer.
- Documents to sign and return
- Reference literature enclosed.

HOURS OF DUTY

Your hours of work will be 37 per week. The normal core hours of duty are 8.30 am to 5.00 pm Monday to Thursday, 8.30 am to 4.30 pm Friday, with one hour for lunch. These standard hours may be varied in agreement with your line manager.

Due to the nature of the post some additional and out of hours working may be necessary to satisfactorily accomplish the requirements of the role, for which you will receive no additional remuneration.

CONFIRMATION HEARING

You will need to attend the Police and Crime Panel for a confirmation hearing, to confirm your appointment to the post. This will be arranged in due course

SALARY

Your salary on appointment will be £80,000 per annum, within the Senior Managers pay scales.

METHOD OF PAYMENT

Your salary will be paid monthly by credit transfer to a Bank or Building Society. Payment will usually be made on the penultimate working day of each month.

INCREMENTAL PROGRESSION

Where applicable, annual increments will normally be payable on the 1st of April each year until the maximum of the salary scale is reached. Where employment commences between 1 October and 31 March (inclusive), the first salary increment is normally payable following six

months service. Thereafter the 1st April will apply. Therefore you may be awarded your first increment on (date).

Progression through your salary scale may be delayed as a result of unsatisfactory performance.

MOBILITY & FLEXIBILITY CLAUSE

Your principal place of work is notified in your offer of employment letter. The organisation's mobility and flexibility clause may require you to move location, change duties or hours of work if reasonable to do so, either at your place of work or to / at any other establishment.

PERFORMANCE REVIEW

The organisation operates a Performance Review system, which you will be required to participate in.

STANDARDS OF PROFESSIONAL BEHAVIOUR (encompassing Conduct)

Public confidence in the police service depends on police staff demonstrating the highest level of personal and professional standards of behaviour at all times. The standards of professional behaviour are as set out in the enclosed document and these reflect the expectations that the police service and the public have of you.

A breach of these standards may damage confidence in the police service and could lead to disciplinary action, which in serious cases may result in dismissal.

Copies of the Police Staff Council Standards of Professional Behaviour and Disciplinary procedure are enclosed with this contract and you are asked to read these documents carefully and sign to acknowledge receipt. \square

DISCIPLINARY PROCEDURE

Leicestershire Police has a formal procedure for dealing with matters of discipline, which the OPCC has adopted. Should employees be dissatisfied with the outcome of any disciplinary action, there is an internal appeals procedure, details of which are available within the "Disciplinary Policy" on the Force Intranet.

SECURITY / CONFIDENTIALITY OF INFORMATION / USE OF FORCE IT SYSTEMS

You should not share any information relating to your work unless required by law or expressly authorised to do so.

All information on police computers is only to be used when it is required for police work. If information is used for any other reason, this is a criminal offence under the Data Protection Act 1998, and the Computer Misuse Act 1990.

To make sure that the Force computer systems are not infected by a computer virus, you are not allowed to load software onto Force computers or use a Force disk on any other computer outside the Force, this includes home computers, school/college computers etc.

In addition to criminal charges being brought, failure to comply with the above may result in disciplinary action and potential dismissal. \square

WHAT TO DO IF YOU ARE ILL OR INJURED & OCCUPATIONAL SICK PAY

You have a responsibility to attend work during the times of duty (as advised by your Line Manager/Departmental Head). Sickness absence has a major impact on the organisation's

ability to deliver public services efficiently and effectively and is therefore monitored closely. However, the Force recognises that individuals may, from time to time, have reasonable and legitimate reasons for being absent from work.

During sickness absence, you may be eligible to receive occupational sick pay based on length of service and in accordance with the sickness scheme contained within the Police Staff Council Pay and Conditions of Service Handbook.

To qualify, you must have complied with the requirements on notification of sickness absence and the provision of medical certificates as per the Forces procedures.

Information regarding how to report sick and your entitlement to sick pay is contained in your joiners pack. \square

MATERNITY/PATERNITY & ADOPTION RIGHTS

You may be entitled to receive paid leave in relation to maternity, paternity and adoption. The provisions relating to any entitlement are contained in the documents referred to in the General Conditions Paragraph below and in relevant employment legislation.

MEDICAL EXAMINATION & SUBSTANCE MISUSE TESTING

You shall at the expense of the Force submit on request to a medical examination by a medical practitioner nominated by the Force (usually the Force Medical Officer), and where the medical practitioner is not the Force Medical Officer, shall authorise the medical practitioner to disclose the results of your examination to a professional member of the Police's Occupational Health Department. The qualified members of the Occupational Health Department can notify the relevant management within the Police of any health issue(s) professionally brought to their attention which might impair your ability in fulfilling your duties.

In addition to the above, the organisation reserves the right to ask you to participate in substance misuse testing. Refusal to comply with such a request may result in action being taken in accordance with relevant procedure.

CHANGE IN PERSONAL CIRCUMSTANCES

You should be aware that Leicestershire Police carries out security checks on all personnel prior to appointments being offered. In addition to this, you **MUST** inform of any changes in your personal circumstances, i.e. marriage, birth of children, change of name, address or cohabitee. Such changes may result in a further security check being completed.

Leicestershire Police reserves the right to periodically review all personnel for security purposes and may therefore carry out further checks without written consent.

Where the result of a security check is not compatible with working for the Force, further action will be taken which may result in employment being terminated.

PERSONAL DATA

Personal data supplied by you to the organisation will be managed in accordance with the data protection act and used to compile your personnel record.

USE OF MOBILE PHONES

The use of mobile phones for personal purposes is discouraged other than in emergency situations.

PENSION

For pensionable posts the provisions of the Local Government Pension Scheme Regulations apply. If you wish to join the Occupational Pension Scheme, please complete and return the enclosed form. (You have been given a booklet that outlines your Pension Options). If you do not wish to join the Occupational Pension Scheme it is important that you complete the form indicating this, and return it immediately to ensure that contributions do not commence.

Contributions will be automatically deducted from salary effective from date of appointment unless you opt out of the scheme. \checkmark \square

PERIOD OF CONTINUOUS EMPLOYMENT

Your continuous service will be from the date of commencement of employment with the OPCC for Leicestershire. However:

- a) For the purposes of entitlements regarding annual leave, occupational sickness pay, paternity leave, parental leave, adoption leave and the occupational maternity scheme, continuous service will include continuous previous employment with a Police Authority, Scottish Joint Board or NCS, NCIS, SOCA, CENTREX (or predecessor), PSNI (or predecessor), a non-home office force, also the metropolitan police.
- b) For the purposes of calculating redundancy pay, previous continuous employment with an organisation (s) covered by the Redundancy Payment (Local Government) (Modification) Orders will be included in calculating entitlement to redundancy pay.

ANNUAL LEAVE

Your entitlement to annual leave will be in accordance with the scheme of conditions in accordance with the National Police Staff Council. It is a requirement to obtain consent from your line manager prior to booking annual leave.

The annual leave year begins on 1 April and finishes on 31 March. The number of day's paid annual leave per annum is dependent upon the salary grade (pro-rata for part-time employees or job share).

On commencement of appointment your entitlement is 27 days rising to 32 days on the fifth anniversary of your appointment.

All annual leave entitlements will be calculated on a pro rata basis for those appointed mid way through an annual leave year or attaining 5 years service mid way through an annual leave year.

In addition you have 8 statutory public holidays (pro rata for part-time employees/job share).

You will be paid for normal working hours on public holidays providing your contract is in existence the day before the holiday.

When a person resigns from the service, all holiday entitlements should be taken prior to the last day of service.

If a member of staff has already taken paid holiday to which they are not entitled on the basis of service during the holiday year, any excess holiday paid for will be deducted from the final salary. If this is insufficient to cover the full amount, they will be asked to make other arrangements to pay. \square

REPRESENTATION

You have the right to join (or not join) a Trade Union and to take part in its activities. Leicestershire Police recognises the Trade Unions UNISON and GMB. Literature about both UNISON and GMB is enclosed and full details of the Trade Union(s) representing the appropriate negotiating body are available on the Force Intranet.

The Management and Trade Union have formal mechanisms in place to negotiate collective agreements which once achieved affect the working arrangements / contractual rights of all police staff. Details of all relevant collective agreements can be found on the Force Intranet.

HEALTH AND SAFETY

Your attention is drawn to Leicestershire Police's policy on Health and Safety at Work. Copies of this policy statement are on display on the notice boards at work places and if you wish to report any matter connected with health or safety, you should raise it with your Manager.

The Health and Safety at Work Act 1974 makes provisions for securing the health, safety and welfare of persons at work and protecting others against risks to health and safety in connection with the activities of persons at work. All staff have a duty, under Section 7 of the Act, to comply with all Health and Safety provisions and to comply with all Force Health and Safety policies and procedures.

NO SMOKING POLICY

Leicestershire Police prohibits smoking either on Force property or in vehicles during working hours.

GRIEVANCE PROCEDURE

Leicestershire Police has a formal Grievance procedure. Full details may be obtained on the Force Intranet. \square

EQUAL OPPORTUNITIES

Leicestershire Police is an Equal Opportunities Employer. Should you have issue(s) relating to this, details of Equal Opportunities Advisers are published on the Force Intranet, offering a confidential advice service.

OTHER EMPLOYMENT

You must seek authority prior to undertaking a business interest or any secondary employment.

You must also notify your line manager in writing where a member of your family either possesses a pecuniary interest or makes an application relating to licenced premises within the counties of Leicestershire and Rutland.

Where approval is granted for you to undertake a business interest or secondary employment, the Force reserves the right to withdraw this at any time.

GENERAL CONDITIONS

Your entitlement to enhanced payment for working unsocial or irregular hours, shift working and allied pay arrangements, holidays, holiday pay, sickness and injury pay and all other details of the appointment will be in accordance with the National Conditions of Service for Police Staff and as supplemented by the Leicestershire Police's Police Staff Local Conditions

of Service Handbook. Any future changes will be entered in these documents or otherwise recorded for reference. Copies of these documents will be available for inspection.

PERIODS OF NOTICE

Whilst a notice period of one week applies during any probationary period, the Local Conditions of appointment state that the following minimum periods of notice shall apply on both sides, in your case this is **three months**.

The period of notice to be given to an employee by the employer increases with length of service, in accordance with the Employment Rights' Act 1996.

The OPCC for Leicestershire reserves the right to pay an employee in lieu of notice.

HR Business Partner HR Service Centre

I understand and accept the terms and conditions contained herein.			
Signed	Date		
(Signature must be in black ink)			